



Alliance of Independent
Academic Medical Centers

2016
Annual Report



A Message from the President



Joseph Jaeger, DrPH

It was my distinct honor to accept the president's gavel passed to me at our 2016 Annual Meeting by 2014-16 president Ron Amedee, MD, who served with such distinction, vision and integrity. The first year of my two-year term has been a great one for the Alliance. AIAMC membership includes leaders from major groups such as the AAMC, ACGME, AHA, and NRMP as well as numerous national efforts and task forces. The individual accomplishments of our members and the continued progress of the Alliance are

a continued source of inspiration and motivation, and it's truly a privilege to lead this organization.

We started the year with a member needs assessment which allowed the Board to develop our action plan for the next couple of years. Our blueprint for the future includes outreach and advocacy, programming, leadership development and governance. We'll continue the timely and important work of our next National Initiative on wellbeing, as well as look at new opportunities for programming. We're also committed to better understanding and sharing the accolades received by our members and to translating those best practices in such a way that will benefit all of our member organizations.

Your AIAMC Board was quite proud, but not surprised, when three of the eight "Pathway Innovators" announced by the ACGME in July were AIAMC member institutions. These innovators will work together over the next four years in a collaborative model similar to our National Initiatives, which celebrates 10 years of innovation in 2017. National Initiative V was in full swing in 2016 with 29 teams focused on navigating the disparities component of the ACGME's Clinical Learning Environment program. The theme for this particular initiative was selected due to the critical dual role independent medical centers play in addressing this national problem: As independent medical centers, we train the future physician workforce and serve as key safety net providers for our local populations.

At year's end, the AIAMC was a thriving national organization consisting of 79 member institutions from every region in the U.S. During the year, we welcomed the addition of six new member institutions to the Alliance. The AIAMC Board is constantly attempting to identify other independent academic medical centers that are dedicated to actively working in collaborative innovative efforts to seek solutions to important problems that we are all facing not only today, but in the foreseeable future.

I look forward to seeing many of you at the 2017 annual meeting in March at the spectacular Omni Amelia Island Plantation located in Florida. Finally, in addition to recognizing Ron Amedee's tireless leadership, I'd like to thank 2014-16 immediate past president Brian Owens, MD, and the AIAMC Board of Directors and staff for their support and hard work this past year. I look forward to 2017 with great anticipation.

2016 Accomplishments

Member Needs Assessed, Strategic Plan Developed

During the month of January, AIAMC vendor partner ECG Management Consultants conducted 15- minute phone interviews with primary institutional members. Fifty-eight percent of our member hospitals and health systems participated in these phone interviews, and questions focused on the value calculus of AIAMC as well as top-of-mind academic and institutional concerns. The results of the assessment served as the foundation for the Board of Directors' 2016-18 strategic action plan, with focus areas in outreach and advocacy, programming, leadership development and governance.

Pursuing Excellence in Clinical Learning Environments Launched



Accreditation Council for
Graduate Medical Education

In July, the Accreditation Council for Graduate Medical Education (ACGME) announced the eight institutions selected to participate as Pathway Innovators in Pursuing Excellence in Clinical Learning Environments. Three of the eight are AIAMC members; congratulations to the Cleveland Clinic, Maine Medical Center and Our Lady of the Lake Regional Medical Center. The AIAMC is one of 21 national partner organizations developing this four-year initiative aimed at motivating, supporting and spreading innovation to transform clinical learning environments.

New Members Welcomed

Six new hospitals and health systems joined the Alliance in 2016, bringing our total membership to 79. We welcomed the following IAMCs to our membership: The Cleveland Clinic Foundation (Cleveland, OH), Providence Hood River Memorial Hospital (Hood River, OR), Providence Milwaukie Hospital (Milwaukie, OR), Providence Portland Medical Center (Portland, OR), Providence St. Vincent Medical Center (Portland, OR) and Raritan Bay Medical Center – Meridian Health (Old Bridge, NJ). AIAMC members now sponsor 10,790 residents in 779 ACGME-accredited training programs.

Two National Initiative (NI) Meetings and Financial Impact of Disparities Workshop Held



In 2016, more than 325 participants from 29 institutions completed 12 months of their 18 month journey in the *AIAMC National Initiative V: Improving Community Health and Health Equity*.

Highlighting the year's activities were on-site meetings held in March in Tucson, AZ and October in Fort Worth, TX. Meeting attendees learned about models of community-GME engagement and models of measurement in reducing health inequity. Also in October, a half-day workshop entitled, *Understanding Disparities and Its Impact on Your Hospital's Financial Health* was held in Fort Worth. The AIAMC members who attended certainly benefitted from NI alumni knowledge of assessing their institution's capability to care for vulnerable populations; citing sources of data regarding race, ethnicity and language; and identifying team members to best ensure successful reduction of health inequities.

AIAMC Treasurer's Report



Lynne Chafetz, JD

It has been my pleasure to serve as your Treasurer this year and to experience the AIAMC's careful use of its resources first-hand. I am pleased to report that the AIAMC's 2016 fiscal performance was quite strong, with more than \$23,500 in net income and nearly fourteen months days-in-cash on hand at year's end. This was the result of the strong and sustained support of our loyal membership and the Board's continued close scrutiny of expenses. Having a healthy bottom line means that we may continue the important work of the AIAMC National Initiative and create new programs that will best meet the needs of our growing membership.

AIAMC Profit & Loss Statement 2016

INCOME

Annual Meeting

Exhibitors.....	11,000.00
Registrations.....	84,810.00
Vendor Support.....	<u>20,500.00</u>
<i>Total Annual Conference.....</i>	<i>116,310.00</i>

Fall Workshop.....	3,830.00
Member Dues.....	342,250.00
National Initiative.....	60,945.00
Web Site Job Board.....	1,200.00

TOTAL INCOME..... 524,535.00

EXPENSES

Total Education and Travel.....	108,176.86
Total Operating Costs.....	10,569.94
Total Overhead Costs.....	3,710.83
Total Professional Fees.....	301,875.29
Total Program Development.....	76,809.01

TOTAL EXPENSES..... 501,141.93

Net Ordinary Income.....	23,393.07
Interest Earned.....	130.99

TOTAL NET INCOME..... 23,524.06

Money Market/Reserve Fund Balance 12/31/2016:.....\$246,881.05

The Partners Program

The Partners Program has been designed in an effort to cultivate a meaningful relationship between our members and the companies who so generously sponsor our educational outreach programs. The Alliance recognizes and appreciates the importance of developing and maintaining positive relationships with these organizations. Their support is critical to our ongoing ability to develop and present substantive member programs.

ECG Management Consultants, Inc.:

Silver Sponsor

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Navigant: Silver Sponsor

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American Medical Association – Introduction to the Practice of Medicine: Bronze Sponsor

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Isabel Healthcare: Bronze Sponsor

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RL Solutions: Bronze Sponsor

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AMA Insurance Agency, Inc.: Exhibitor

www.medplusadvantage.com
Sue Farrell, Marketing Specialist
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Education Management Solutions (EMS): Exhibitor

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Jive Software: Exhibitor

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AIAMC Member Institutions

December 2016: 79 Facilities

Arizona

Honor Health

California

Cedars-Sinai Medical Center
John Muir Health- Concord
John Muir Health- Walnut Creek
Kaiser Permanente Northern CA

Colorado

Exempla Saint Joseph

Connecticut

Saint Francis Hospital & Medical Center

Delaware

Christiana Care Health Services

Florida

Florida Hospital
Memorial Healthcare System
Orlando Regional Healthcare

Illinois

Advocate Christ Medical Center
Advocate IL Masonic Medical Center
Advocate Lutheran General Hospital
OSF St. Francis Medical Center

Iowa

Unity Point – Des Moines

Kentucky

Norton Hospital
Kosair Children's Hospital
Norton Audubon Hospital
Norton Brownsboro Hospital
Norton Suburban Hospital

Louisiana

Baton Rouge General Med Center
Ochsner Health System
Our Lady of the Lake Regional Medical Center

Maine

Maine Medical Center

Maryland

Anne Arundel Medical Center
Sinai Hospital of Baltimore

Massachusetts

Baystate Medical Center
Lahey Clinic

Michigan

Crittenton Hospital Med Center
Mercy Health Saint Mary's
Sparrow Hospital

Minnesota

HealthPartners Institute

Montana

Billings Clinic

New Jersey

Bayshore Community Hospital
K Hovnanian Children's Hosp
Jersey Shore Univ Med Center
Monmouth Medical Center
Newark Beth Israel
Ocean Medical Center
Raritan Bay Medical Center
Riverview Medical Center
Saint Barnabas Medical Center
St. Luke's Hospital- Warren
Southern Ocean Med Center

New York

Bassett Healthcare
Maimonides Medical Center
Winthrop University Hospital

North Carolina

Carolinas Medical Center
Cone Health

Ohio

The Christ Hosp Health Network
Cleveland Clinic
Cleveland Clinic Akron General
Grant Medical Center
Riverside Methodist Hospital
TriHealth, Inc.

Oregon

Providence Hood River Memorial
Providence Milwaukie Hospital
Providence Portland Med Center
Providence St. Vincent Med Center

Pennsylvania

Albert Einstein Medical Center
Conemaugh Health System
Guthrie/Robert Packer Hosp
Main Line Health – Bryn Mawr
Main Line Health – Lankenau
St. Luke's Hosp – Bethlehem
York Hospital

Texas

Baylor Scott & White – Central TX
Baylor Scott & White- Garland
Baylor University Medical Center at Dallas
JPS Health Network
Methodist Health Dallas
Parkland Health & Hospital System

Washington

Group Health Permanente
Swedish Medical Center
Virginia Mason Medical Center

West Virginia

Charleston Area Medical Center Health Education
and Research Institute

Wisconsin

Aurora Healthcare
Marshfield Clinic –Ministry Saint Joseph's Hospital

2016 Board of Directors

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Scope

The Alliance of Independent Academic Medical Centers (AIAMC) is a national membership organization whose members are major academic medical centers and health systems committed to quality patient care, medical education and research. AIAMC members:

- Regard medical education and research as strategic assets in providing patient-centered care;
- Operate independently of medical school ownership or governance while maintaining major medical school affiliations;
- Care for a patient population that mirrors their local communities;
- Provide teaching and research that is innovative, applicable to practice and community responsive.

Mission

The mission of the AIAMC is to assist members in achieving the highest standards of patient care through the integration of medical education and research into their clinical missions.

We achieve this mission by:

- Fostering leadership and providing a networking forum for senior leaders of IAMCs;
- Facilitating the development of innovative educational approaches to improve patient safety and clinical outcomes;
- Fostering collaboration and joint responsibility among the membership to develop benchmarking and best practices;
- Facilitating member research on population-based patient outcomes;
- Promoting the unique value of the IAMC on the local, regional and national levels;
- Envisioning medical education and research of the future and preparing members for optimum performance;
- Partnering with key, national organizations.

Vision

The AIAMC will be an essential national resource for developing and sharing best practices in medical education and research.

Membership

Seventy-nine major teaching hospitals are members of the Alliance of Independent Academic Medical Centers, representing more than 725 academic leaders across the United States. To learn more about membership or sponsorship, please contact:



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